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*For a Professional and Transparent  
Police*

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## Project Update

### 2026 - Modernizing Policing through Capacity Building and Institutional Reform

Through continued support to the Ministry of Interior, the project is advancing key reforms to strengthen modern policing, institutional cooperation, and alignment with international standards.

In 2026, a nationwide cascade training programmes in Community Policing and Forensic Interview Techniques will be rolled out by 31 certified trainers, alongside continued work on Intelligence-Led Policing and the development of a Standard Operating Procedure for child-related cases. These efforts contribute to more consistent practices, stronger child protection, and a more professional and trust-oriented police service.

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## Community Policing

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### Advancing Community Policing through Intelligence-Led Approaches

The project continues to strengthen Community Policing by introducing Intelligence-Led Policing (ILP) as a core approach to proactive, problem-oriented police work.

Building on the gap analysis conducted in late 2025, efforts have moved toward operationalization. A comprehensive training package has been developed, including a structured Training of Trainers (ToT) programme and a complementary short-module training, enabling gradual and scalable rollout across all police regions.

Developed in close cooperation with national counterparts and the Swedish experts, Toni Demitz Helin and Andreas Göthager, the training combines practical tools with a shift in professional mindset. Core ILP concepts, such as the SARA model and the Crime Analysis Triangle, are integrated with discussions on analytical thinking, curiosity, and the broader role of police in society.

Particular emphasis is placed on embedding ILP into daily routines. This includes improved practices in information collection and sharing, prioritization of tasks, structured briefings, and analytical reporting. By linking methodology with day-to-day operations, the project supports a transition toward more focused, preventive, and community-oriented policing.



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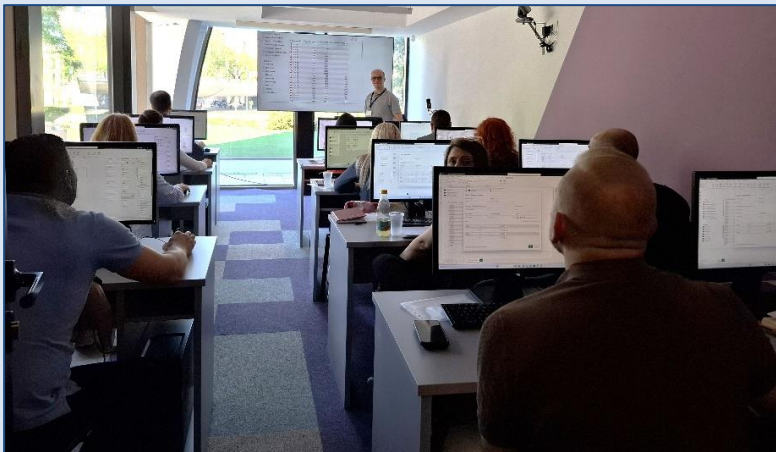
## Community Policing

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### Enhancing Analytical Capacities through Data-Driven Policing

Complementing the ILP rollout, the project has strengthened analytical capacities through a specialized Power BI training delivered to the first group of analysts from all eight Sectors for Internal Affairs, including central level representatives. The training was conducted in cooperation with Semos Education, bringing certified expertise and practical, industry-aligned approaches to the learning process. The training focused on advancing skills in data processing, visualization, and interpretation, enabling participants to transform operational data into actionable insights. Through hands-on exercises, analysts developed practical tools such as dashboards and reporting templates that support both operational planning and strategic decision-making.

A key component of the training was the application of data analytics within the ILP framework, supporting the identification of trends, patterns, and emerging risks across regions. In this context, Project Manager Nicholas H. Kajanne emphasized the importance of strengthening the link between analytical work and Community Policing, encouraging the use of data not only to understand crime trends but also to better respond to community needs and priorities. By enhancing the ability of analytical units to produce timely and relevant intelligence products, the project contributes to a more evidence-based and forward-looking police service.



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## Juvenile Justice

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### Advancing Child-Sensitive Policing Standards

The development of a Standard Operating Procedure (SOP) for handling children in contact with the law continues to be a central reform priority. The SOP aims to establish clear, harmonized procedures that align with national legislation and international standards, while providing practical guidance for police officers in their daily work.

The process is being carried out by the Swedish Experts Ulrika Kvarnstrom and Cecilia Markfjard and in close cooperation with key partners, including Ministry of Interior, Public Prosecutor's Office, Social Affairs Center, UNICEF, GIZ, and national legal experts. Particular focus is placed on safeguarding the rights and well-being of children by reducing the risk of secondary victimization, strengthening procedural safeguards, and clarifying roles and responsibilities across institutions.

In parallel, the project continues to support the establishment of child-friendly interview rooms and the rollout of specialized forensic interview training. These efforts ensure that children are interviewed in safe, appropriate environments and in line with internationally recognized practices.



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## Juvenile Justice

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### Strengthening Stakeholder Cooperation in Juvenile Justice

Effective juvenile justice requires strong coordination across institutions. In this regard, the project continues to deepen cooperation with key national stakeholders, including the National Council for Prevention of Juvenile Delinquency (NCPJD).

Joint efforts focus on strengthening inter-institutional coordination, improving communication channels, and aligning procedures among police, prosecutors, and social services. Particular attention is given to supporting the development of the SOP and ensuring its practical implementation and consistent application nationwide.

Through this coordinated approach, the project contributes to a more integrated and responsive juvenile justice system, one that is better equipped to protect children, uphold their rights, and deliver effective outcomes

